FINAL

NATIONAL RIFLE ASSOCIATION
OPEN SESSION

Minutes of the Council Meeting
Held on Saturday 18th April 2026 at 14:00pm
in the NRA Meeting Room, NRA Offices, Bisley Camp

Present:	Jonathan Djanogly	(JD)	Chairman
	Nick Brasier	(NB)	
	Nick David	(ND)	
	Charles Dickenson	(CESD)	
	Alice Gran	(AG)	
	Chris Lloyd	(CLd)	
	Andrew Reynolds	(AR)	Treasurer
	Richard Stebbings	(RSt)	
In attendance:			
	Simon Lee	(SL)	Secretary General
	Georgina Thatcher	(GT)	Secretary to Meeting
Apologies:	Gary Alexander	(GA)	
	James Harris	(JH)	
	Julia Hilger-Ellis	(JHE)	Vice Chair
	Chris Lees	(CL)	

T2300 – T2310

The Chairman noted that the Confidential Session of the meeting had ended and declared the Open Session open.

1. **T2300 – APOLOGIES**
   1.1. Apologies were received from GA, JH, JHE and CL.

2. **T2301 – DECLARATION OF INTERESTS**
   2.1. The Chairman reminded the Trustees that:
      2.1.1. all Trustees must declare any conflicts of interest at relevant points during the Meeting; and
      2.1.2. a decision would be taken as to whether it was considered appropriate for any Trustee to remain, speak or vote during any discussion when a declaration has been made.

3. **T2302 – MINUTES OF PREVIOUS MEETING**
   3.1. The minutes of the meeting held on 13th February 2026 were presented to the meeting for approval. The Trustees approved the minutes.

4. **T2303 – MATTERS ARISING FROM MINUTES OF PREVIOUS MEETING**
   4.1. There were no matters arising.

5. **T2304 – REVIEW OF ACTIONS**
   5.1. The Trustees noted the Review of Actions.
   5.2. **Overseas Team Fund (OTF) –** The Meeting discussed the future of the OTF aggregates and competitions now that the NRA has decided that proceeds from these aggregates will no longer go to the OTF and all references to the OTF will be removed from competition materials. CESD remarked that historically, OTF aggregates have been a long-standing funding source for the Team Finance Committee (TFC) to support overseas teams and asked whether the TFC could take over and run these aggregates — similar to how they already run the OTF Swindle independently, as the NRA does not engage in fundraising. The meeting

agreed that the NRA should consult the TFC as they may wish to retain the competitions or withdraw them from NRA programmes. The Treasurer informed the meeting that the TFC did not want to comply with the charitable requirement that 15% of team members be “relevant persons.” If the TFC reconsidered this stance, the OTF could potentially continue as before. The OTF is expected to run down over the next decade if no new income is added, but this could be reversed if the TFC wants to preserve it. The Trustees agreed that the matter should be taken to the TFC meeting in May, with the expectation of a clear decision by June to end the uncertainty.

5.3. **Special Prizes Fund (SPF)** The SPF has increased to approximately £406,000 given asset growth and consistently lower levels of expenditure which is currently restricted to prize-related items. Prize values for eligible pre-1962 competitions have not been updated since 1990, leaving many prizes worth less than the cost of entering the events. Council are undertaking a review of the spending level to ensure that we get the most from the SPF within the confines of the endowment restrictions and agreed that this work should be completed. Several members suggested that a more strategic solution may be to seek Charity Commission approval to modernise the fund’s permitted uses so it can support wider participation or development goals rather than simply boosting prize values. The Trustees agreed that AG and CESD review John Bloomfield’s research on prize restrictions to clarify what changes are legally possible, and develop a proposal for discussion at the next meeting before any decision is made.

5.4. **NRA Disciplines –** Shooting Committee to provide a list of disciplines for review.

5.5. **Finance –** The Trustees reviewed the organisation’s cash position, noting that over £2 million is currently held. The 2026 subscriptions received in mid-December flattered the year end and current cash balance position. The NRA has also set a CAPEX budget of £900k for 2026. While a term-deposit for surplus cash with Barclays had been discussed, the cash is presently being placed in the COIF account to ensure it earns some return rather than sitting idle. Trustees need to formally approve the use of term deposits and set clear parameters for liquidity management—specifically, how much can be locked away and for how long. Longer terms may offer higher returns but reduce immediate liquidity, so an agreed risk tolerance is required. An update will be requested from the CFO to clarify the proposed term length, amount, and liquidity implications.

5.6. **Impact of the Terrorism (Protection of Premises) Act** – The Secretary General presented a draft Counter-Terrorism Compliance Framework which is being developed to meet the requirements of Martin’s Law. The organisation has until April 2027 to have a full policy, security plan, and staff training in place. This work is essential given the scale of events such as the Imperial Meeting and the current absence of any counter-terrorism action plan. Attempts to source an existing template from other organisations or the police were unsuccessful due to confidentiality and the early stage of national implementation, so the draft has been built from independent research. Some listed measures—such as mandatory sign-in processes—may be impractical at Bisley due to the volume of visitors, and will need to be adapted. The current document is a framework intended to demonstrate progress rather than a final operational plan.

5.7. **Firearm Enquiry Officer Training (FEO)** – The Trustees noted the NRA Firearms Liaison Officer has been asked to make contact with Chris Downs, who provides FEO training nationally and may be a useful contact. RSt asked that any partnerships created by the NRA be referenced on the NRA website.

5.8. **Loss of Cadet Full Bore Shooting –** RSt raised concerns about the long-term impact of losing cadet and military-linked shooting on the NRA’s “relevant person” participation figures. The Trustees discussed the grave implications to the sport of losing cadet shooting. The Trustees agreed that this should be included when reviewing current proposals to encourage 'grass roots' shooting and 'regional shooting', as well as 'youth shooting'.

5.9. No further items were raised.

6. **T2305 – SECRETARY GENERAL’S OPEN REPORT**

6.1. The Trustees received the Secretary General’s report and noted the contents.

6.2. No questions were raised.

7. **T2306 – CHIEF EXECUTIVE’S OPEN REPORT**

7.1. The Trustees received the Chief Executive’s report and noted the contents.

7.2. No questions were raised.

8. **T2307 – FINANCE REPORT**
    8.1. The Treasurer presented the finance report to end of January 2026 and gave a verbal update on the position to end February 2026.
    8.2. The Treasurer reported January performance was significantly adverse to budget, breaching the KPI, but returned to green in February following a partial recovery. Year to date losses stand at £241k against a budgeted £212k loss. Early year income forecasts—particularly in BSG—were overly optimistic due to inexperience with the new bottom-up budgeting process. The cash position remains strong. The Trustees noted that, although the charity is not profit driven, it must generate consistent surpluses to fund future asset replacement, as depreciation understates true replacement costs. The Acid Test Ratio remains above 1 x cover.
    8.3. The Trustee Annual Report was presented to the Trustees for approval. The Trustees approved the TAR subject to suggested amendments to the reported participant figures on page 7, the number of Elected Trustees on page 13, and the key senior staff members on page 16.
    8.4. The Letter of Representation to the auditors was approved for signature by the Chairman.
    8.5. The Charity Commission Annual Return was approved.
    8.6. The Trustees thanked the CFO and Treasurer for all their work on the financial reporting and TAR.
    8.7. The Treasurer raised a question around Gift Aid rules relating to membership benefits. For annual memberships, the value of benefits provided to members must stay within HMRC limits: £25 for the first £100 of subscription value, plus 5% of any amount above that. AR declared an interest regarding Life Membership which is currently described as Gift-Aid-eligible in the NRA Bible. Based on the calculated cash value of benefits (around £28), life membership may exceed the allowable Gift Aid benefit cap, so members might not be able to claim Gift Aid on the full amount. The Treasurer suggested adding a caveat to life-membership materials to avoid giving a definitive assurance.
    8.8. No further items were raised.

9. **T2308 – SHOOTING COMMITTEE**
    9.1. The Meeting received no report from the Shooting Committee.
    9.2. CESD informed the meeting that the Shooting Committee had not met since the previous Trustee meeting.
    9.3. No questions were raised.

10. **T2309 – MEMBERSHIP COMMITTEE**
    10.1. The Membership Committee Chairman informed the meeting that the committee had not met since the previous Trustee meeting.
    10.2. No questions were raised.

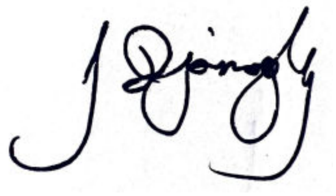
11. **T2310 – ANY OTHER BUSINESS**
    11.1. **Review of Sports Council Regions -** The Trustees reviewed the Second Schedule requirement to publish regional and discipline lists annually. They confirmed that the regions and disciplines have not changed, so no review is required unless a change occurs, whilst there was uncertainly whether having the information on the website counted as "published annually." CESD noted the regional list appears consistent with current county structures. However, a long-standing issue remains around county boundaries for competition eligibility, particularly rules for representing counties in competitions where historic county boundaries have changed over time.
    11.2. **Agenda for Annual General Meetings–** The Trustees agreed the agendas for both the NRA AGM and NSC AGM taking place on Friday 5th June 2026.
    11.3. **Scrutineers for General Council Elections** – The Trustees agreed that scrutineers would be appointed if required for the General Council elections.
    11.4. **Vice President Proposal –** The Trustees accepted the proposal to put forward John McLaren of New Zealand as a Vice President at AGM.
    11.5. **Legal Deposit Requirement** – RSt asked whether the NRA lodges any published documents with the British Library, a legal requirement. GT confirmed that copies of the NRA Journal are sent to the British Library.

11.6. **CCTV on Caravan Sites –** RSt highlighted that some CCTV cameras have been set up on the new serviced caravan sites and are pointing directly at other caravans. The Trustees agreed this should be brought up at the next Real Estate Committee meeting for review.

11.7. **Publication of Open Council Minutes on NRA website –** CESD asked that the NRA policy (drafted in 2022/23 and re-approved in December 2024) that states Open-session Council minutes should be published on the charity's website be addressed. The Trustees agreed to publish the Open Minutes on the website after they have been presented to General Council.

11.8. No further issues were raised.

The meeting closed at 15.30pm



Jonathan Djanogly
Chairman of Council

Date of next meeting: Friday 5th June 2026