

NATIONAL RIFLE ASSOCIATION

FINAL

THE GENERAL COUNCIL

Minutes of a Meeting held in the NRA Pavilion and by Video Conference Call
on Friday 11th September 2020 from 2.00pm

Present:

Chairman Mr D Lacey

Members:

Mr GK Alexander
Mr HRM Bailie
Cdr NJW Benstead
Mr JPS Bloomfield
Mr N Brasier
Mr G Burns
Mr CM Brooks
Mr PAE Charlton
Mr PR Coley
Mr M Cotillard
Mr DC Crispin
Mr A Dagger
Mr AJCB de Launay
Mr CES Dickenson
Dr N Fyfe
Mrs A Gran
Mr J Harris
Wg Cdr CJ Hockley
Mr RS Kenchington
Mr JM Kynoch
Mr GAE Larcombe
Miss SS Lohmann
Mr D Lowe
Dr J Marsden
Mr M Pountain
Mr A Reynolds - Treasurer
Mr B Ritchie
Mr R Roberts
Mrs K Robertson
Mr R Sayer
Mr D Stimpson
Mr NF Thomas
Mr IR Thomson
Dr JD Warburton
Mr MP Watkins

In attendance: Mr A Mercer - Chief Executive
Mrs G Thatcher - Secretary to Meeting

Apologies for absence: Wg Cdr DP Calvert, Dr AMW Cargill Thompson, Col WGC Bowles, Mr M Charlton, Mr L Christy, Maj. Gen IC Dale, Mr J Harper-Smith, Mr A Hunter, Mrs G Jarvis, Mr T Lehman, Mr J Longhurst, Mr M Maksimovic, Mr MF Martel, Dr J Martin, Mr W Mott, Brig. WJ O'Leary, Mr AJD Saunders, Mr I Shirra-Gibb, Mr C Steele-Benny, Mr N St Aubyn, Mr S Wallis, Dr AP Wolpe, Mr MK Townsend, Mr G Trembath

INDEX G616 to G633

The Chairman declared the meeting open and welcomed all members attending, both in person and remotely, to the meeting. The meeting was confirmed as being quorate.

1. G616 – APOLOGIES

Apologies were received as noted above.

2. G617 – DECLARATIONS OF INTEREST

The Chairman requested that all members declare any conflict of interest at any relevant point of the meeting.

3. G618 – AMENDMENT TO MEETING AGENDA

The Chairman informed the meeting that John Bloomfield has requested that Item 14 be withdrawn from the meeting. JSPB confirmed that he has withdrawn item 14.

4. G619 – STATEMENT FROM THE CHAIRMAN

- 4.1. The Chairman apologised to General Council and the members of the Disciplinary Body for forgetting to deal with the proper constitution of the Disciplinary Body during the 12th June 2020 General Council meeting. The Chairman was aware of the matter in May 2020 and had a discussion with Robert Sayer about it. It is important that the Disciplinary Body is properly constituted as it has a very important role.
- 4.2. The matter cannot be considered at this meeting as the item is not on the Agenda.
- 4.3. A Special Meeting of General Council will be called to properly constitute the Disciplinary Body. 28 clear days notice is required to call such a meeting and notice will be sent out in due course.
- 4.4. The Chairman confirmed that all lay members of the disciplinary body have been properly appointed¹.
- 4.5. CESD asked for clarification of the current status of the Disciplinary Body.
- 4.6. PCh responded that for the Disciplinary Committee to sit, it must have both legal and lay members, so if there is a doubt over the legal members, how can that happen.
- 4.7. JH (speaking as Chairman of the Shooting Committee) responded that last year an issue was raised in General Council regarding sub-committees. On the advice taken, the sub-committees of Shooting Committee were considered to be non-constitutional because they were not constituted in accordance with the Second Schedule.
- 4.8. JSPB stated that as he was the one who had raised this matter, his view is that the Disciplinary Committee is not properly formed. The Second Schedule, and the Disciplinary Code require the legal members be reappointed at 3 year intervals. The last time that happened was at the GC meeting in February 2017 and should have been done in February 2020. JSPB believes there are no legal members appointed as a consequence.
- 4.9. SL asked whose fault was it that the matter was raised in 2020.

¹ It was later confirmed this is not the case and two lay members need to be appointed.

- 4.10. RS remarked that the Disciplinary Committee have not been asked to deal with a case for over 2 years and believes it is academic as to whether it is properly formed at the moment. RS would suggest that it is part of the problem being faced today. The whole issue must go to an independent or sub-committee to look at what has been going on. RS had circulated a transcript in the morning of 11th June 2020 to GC members, which showed a discussion held between RS and the Chairman (DLA) in late May 2020 where RS raised the issue of the formation of the disciplinary committee. AM was also aware of the situation. DLa made an assurance to RS that during the 12th June 2020 GC meeting he would seek confirmation from the Disciplinary Committee members willing to re-stand and it would be put to GC members to agree the appointments.
- 4.11. RS believes the matter needs to be investigated. RS remarked that the NRA are trying to get rid of him as a Trustee, as the Disciplinary Chairman, and from the Disciplinary Body but couldn't do it and believes that they are now trying to get rid of him by questioning the constitution of the Disciplinary Body. RS believes this is because he is a whistle blower, having discovered serious defects on the Trustee board including unnecessary expenditure of charity money on legal expenses, particularly with the Artists Rifle Club, litigation being commenced without first obtaining a legal opinion contrary to the requirements of the charity commission and also incorrectly reported electricity costs as being around £8k and following a conversation with the Treasurer believes it could be nearer £250k.
- 4.12.
- 4.13. RR raised a point of order that the comments being made had nothing to do with the Disciplinary Body.
- 4.14. The Chairman recognised the point of order, and exercised his discretion to allow RS to continue. The Chairman reminded the meeting of their obligation of confidentiality.
- 4.15. RS continued that there is something wrong in the heart of the NRA and needs to be dealt with. The association is under the scrutiny of the Charity Commission and MPs. The members of Council and General Council are under a duty to deal with these matters. RS believes he is doing his duty as a Trustee raising these issues. He believes an interim manager should be brought in to look at things properly, including the litigation costs.
- 4.16. RK asked whether a date could be proposed for the Special General Meeting.
- 4.17. The Chairman confirmed that 28 clear days notice would be required and will look at possible dates following this meeting.
- 4.18. JSPB confirmed that he was the one who raised the issue of the composition of the Disciplinary Body earlier this week.
- 4.19. RS added that he believes there have been considerable breaches in the duties of the Trustees, breaches of the NRA's duty to the Charity Commission and believes the association is dysfunctional. He has raised these issues with the Trustees and is now bringing it to the attention of General Council. RS wants the matter investigated and believes General Council should instigate such an investigation with either a working party or an outside independent body. RS also believes an interim manager should be appointed because something is wrong within the organisation. The Charity Commission and MPs are monitoring the organisation so this should not be ignored.
- 4.20. JWar remarked that the meeting has heard about the inpropriety and mismanagement within the NRA and have been sent a series of documents in a number of emails by RS within the last 48 hours. JWar is concerned, as a layman, that in the email received this morning there appears to be a transcript of a private conversation. JWar asked whether the Chairman was aware that the conversation was being taped by RS and was the information being gathered in an appropriate fashion.

- 4.21. RS responded that he tends to record meetings for his notes as a matter of routine. RS believes it would not have been necessary to circulate the document if the matter had not been raised. RS believes it is irrelevant whether it is the right or wrong thing to have done and the context of the document is what needs to be dealt with. RS is simply defending himself on the allegations which have been put forward.
- 4.22. The Chairman confirmed he was not aware of his conversation with RS being recorded at the time but has no objection and is not planning to take it as a procedural point.
- 4.23. The Treasurer corrected the point raised by RS regarding the potential liability to the NRA of electricity charges. RS believed that the NRA might be insolvent which the Treasurer strongly refuted. The Treasurer confirmed that the number was arrived at during a conversation between the Trustees (the Treasurer apologised to the Chairman if breaching confidentiality but wanted to clarify the situation) simply demonstrating that even in a tail risk scenario, to which he expressly stated he assigned no probability of occurrence, the worst outcome could possibly be £12k back-dated 12 years, compounded up to present value at 8% which was c.£250k which would not make the Charity insolvent. There was no insinuation that this should be considered the liability of the NRA currently so therefore it was inaccurate to say that the Treasurer was pressured into coming up with a much higher figure. That is not the full background of that figure.
- 4.24. The Chairman remarked that the meeting is in danger of moving into substantive matters that are not on the Agenda he is allowing a degree of latitude in these discussions in the interests of openness and transparency, but wanted it noted that substantive questions should be kept to matters on the agenda.
- 4.25. RS agreed that this was not the forum to go into such details, but the reality is the Trustees were informed that exposure would be up to £8k, going back 6 years, and that is not correct. If all clubhouses were to claim for electricity charges following any arbitration outcome it would amount to £12k-13k going back 12 years. This needs to be look at in the proper forum. RS did not pressure the Treasurer, but simply asked what the exposure would be.
- 4.26. The Chairman noted that statements have been made about David Evans, ex-Chairman of the Disciplinary Body, who is not at the meeting as he is no longer a member of General Council and may not be aware of those statements or have had an opportunity to respond.

5. G620 – WELCOME TO NEW MEMBERS

- 5.1. The Chairman welcomed the new members to General Council, following the elections held in June:
Ordinary Members - John Bloomfield, Nick Brasier, David Calvert, David Crispin and Silke Lohmann.
Regional Representatives – Richard Bailie, John Bloomfield (new East Midlands rep), Bryden Ritchie, Jim Marsden
Discipline Representatives – Alex Cargill Thompson, Ashley Dagger (new Gallery Rifle rep), Ian Shirra-Gibb and Neil Macfarlane.
- 5.2. The Chairman welcomed Graham Burns representing the NSRA.
- 5.3. The Chairman informed the meeting that Alice Gran would be stepping down as a Trustee but will remain on General Council as the London & South East Regional Representative. Julia Hilger-Ellis will be replacing AG as a Trustee, following co-option at a previous GC meeting,
- 5.4. James Harris has finished his tenure as a Trustee but will be remain on GC as the Target Shotgun Discipline Representative, and his tenure as Chairman of the Shooting Committee will end upon the election of a replacement.

- 5.5. The Chairman thanked AG and JH for their service over the last 6 years on Council (*hear, hear*).
- 5.6. The Chairman informed the meeting of the death of Harald Dunton and asked the meeting to observe a moment of reflection and remember his considerable contribution to General Council meetings over the years as the Eastern Regional Representative.

6. G621 – MINUTES OF GENERAL COUNCIL MEETING – 12th JUNE 2020

The Minutes of the General Council meeting of 12th June 2020 had been, circulated, approved and published.

7. G622 – MATTERS ARISING FROM MINUTES OF 12th JUNE 2020

- 7.1. There were no matters arising.
- 7.2. RK asked for an update on whether the ability to zero .22 rim fire rifles on the zero range has been reinstated.
- 7.3. The Chief Executive responded that he understands the prohibition on the use of .22 rim fire rifles on the zero range is because of a ricochet issue but will query the issue with the Head of Range Services and revert accordingly.

8. G623 – REVIEW OF ACTIONS

- 8.1. G481a – The Chairman confirmed the NRA is still awaiting an update on mixed motive investment from the Charity Commission. Guidance provided by the Charity Commission is available on the Charity Commission website. **Action ongoing.**
- 8.2. G566a – NSRA update regarding asbestos on Site 103 and other issues raised with the NSRA. The Chairman informed the meeting that he has had several calls with the NSRA to establish a dialogue on the various outstanding issues and will continue to do so. He had also received an asbestos report on Site 103 from the NSRA which reported the site contained white asbestos which is not as hazardous as blue asbestos. The report can be made available if required. Graham Burns confirmed he is happy to help facilitate ongoing dialogue between the NRA and NSRA and will make contact with the Chairman following this meeting. **Item ongoing.**
- 8.3. G606a – The NRA's draft range operators guide had been circulated to the Jersey Rifle Association to conduct a 'field test' and will be updated and circulated to other ranges operators for review and input. **Item ongoing.**
- 8.4. C610a – AM is still to ask the professional staff whether old range bookings can be archived to reduce the number of completed club bookings being visible and will report at the next meeting. **Item ongoing.**

9. G624 – FINANCE

- 9.1. The Treasurer presented his financial report to the meeting.
- 9.2. The executive summary shows a significant operating loss due to the effects of Covid-19. The increase in rental income reflects the effort the NRA has put into that area with refurbishment and re-letting of buildings. Liquidity is the main focus of the Trustees rather than profitability. The NRA has signed an agreement with Barclays for a £1M overdraft facility and the NSC is seeking a CBIL loan. Cash is down significantly from where it was expected to be. The acid test below 1x indicates that cash/cash equivalent would not be able to cover all current (<12 months) liabilities.

- 9.3. SL asked whether the £221k legal expenditure was purely related to BSG and also how many NRA staff were furloughed.
- 9.4. The Treasurer will look at the breakdown of legal expenditure and confirm back to the meeting².
- 9.5. The Secretary General confirmed that all except 15 full time staff and 40 part time staff were initially furloughed and 17-18 staff still remain on furlough.

No further questions were raised.

10. G625 – SECRETARY GENERAL’S OPERATIONAL UPDATE

The Secretary General presented his report to the meeting and highlighted that the TR Imperial Meeting had commenced today and there has been a steady progress of a return to the ranges and competitions since re-opening the ranges on 23rd May.

No questions were raised

11. G626 – NOTES FROM THE CHIEF EXECUTIVE OF THE NSC

The Chief Executive presented his report to the meeting and highlighted the following points:

- 11.1. The Autumn Imperial meetings have been running well and the number of competitor entries for the Target Rifle event has increased to 429.
- 11.2. The Government’s change to Covid-19 restrictions reducing permitted group sizes to 6 has caused some dismay and confusion amongst affiliated clubs and new releases were published on the NRA website to inform clubs and members of the current situation.
- 11.3. Unfortunately the MOD have confirmed that all club bookings on regional MOD ranges have been suspended for groups larger than 6.
- 11.4. Ashley Dagger (AD) asked for an explanation of why 598 individual members did not renew this year and whether there was any analysis as to why they weren’t renewing including the primary discipline and what remedial action can the NRA take.
- 11.5. The Chief Executive responded that 3%-5% of the membership do not renew each year and have consistently been replaced by larger numbers of new members. The headcount has risen from 6400 in 2012 to 9500 at the end of 2019. 2020 has seen the majority of members renew before the Covid lockdown. Membership renewals for 2021 will commence at the end of September. The analysis of the members who have not renewed has been conducted in the past and shows very little pattern and covers all disciplines and age groups. The NRA as a Home Office approved club needs to consider its total membership numbers to ensure it abides by the Home Office regulations for an HOA club. The NSC also operates membership schemes for NCSC and BSG clay shooting activities.
- 11.6. The Chairman added that a statement regarding the BSG settlement had been circulated to the meeting which provides the background to the purchase of the BSG business and settlement of the litigation.
- 11.7. PCh remarked that the acquisition of BSG has allowed the release of both costs and income into the accounts after the June figures provided for this meeting, and asked what the nett backlog effect that will be seen in the September figures.
- 11.8. The Treasurer responded that nett effect is being felt more in the reduction in the cash outflow than the P&L. The figures will be seen in the August month-end figures. The nett outflow was £150k with c.£60k netted from returned cheques.

No further questions were raised.

² The Treasurer confirmed later in the meeting that the full £221k legal expenditure related to Bisley Shooting Ground.

12. G627 – MEMBERSHIP COMMITTEE

GA, Vice Chairman of the Committee, reiterated his appeal to members of General Council to put interested parties forward for consideration as members of the committee. A Chairman of the Membership Committee is also due to be elected.

13. G628 – SHOOTING COMMITTEE

- 13.1. The Chairman of the Shooting Committee confirmed the final minutes of the January meeting had been circulated. No questions were raised.
- 13.2. An oral update of the meeting held on 20th August was given to the meeting and included the following points:
 - 13.2.1. The majority of the meeting was discussing the Imperial Meeting.
 - 13.2.2. There has been a reduction in the number of competitors for Queens Stage II, from 150 to 120 due to lower than normal entry levels.
 - 13.2.3. An amendment to the competition conditions has been made under the delegated powers and posted to the notice board regarding the Grand Aggregate prizes, the British Open Target Rifle Championships and the TR Class X and TR Class A.
- 13.3. An F-Class team had applied for GB team status for the South African Nationals in 2021 and that was passed to Council for approval.
- 13.4. The Classic Historics handbook has been updated, approved and published in hard copy. Thanks were extended to Bryden Ritchie and Neil Macfarlane for their work in preparing the document.
- 13.5. The Muzzle Loading World Championships have been postponed until 2021.
- 13.6. The Australia Match, due to be held at Bisley in 2021, has been postponed until 2023 and will now be held in South Africa.
- 13.7. A working group has been informed to investigate complaints about the electronic targets and will be headed by JSPB and assisted by other members of the Shooting Committee. An initial report is anticipated for the next meeting.
- 13.8. An updated Terms of Reference for the Shooting Committee was presented to the meeting for approval. The members approved the document.
- 13.9. A review of the TR target size dimensions was due to take place this year, however this has been deferred for one year due to the current pandemic.
- 13.10. The election of the Chairman of Shooting Committee is due to be held as the committee was not properly constituted during the previous meeting. General Council have been asked to vote for new members of the Shooting Committee and once these have been elected, the election for Chairman will be re-run. Apologies were extended for the oversight.

No further questions were raised.

14. G629 – COUNCIL

- 14.1. The minutes of the Council meetings held on 17th April 2020 and 12th June 2020 were presented to the meeting.
- 14.2. CESD noted that the 12th June 2020 minutes reported that a revised format CV pro-forma had been approved for General Council ballots and asked why it had not been used for the recent ballots and when this will be expected to be introduced.
- 14.3. The Secretary General responded it would be implemented for the next balloted election.
- 14.4. SL asked whether refunds will be provided to caravan owners who have been unable to use their caravans during Covid-19.
- 14.5. The Secretary General responded that caravan owners who have asked for a refund have been provided with a response.
- 14.6. JSPB asked whether the decision made regarding removing titles from the list of committee members in the Bisley Handbook has been implemented because only female titles are currently included. Following discussion it was agreed that an option of first names and surnames would be provided in the handbook, rather than just initials, depending on individual preference.

- 14.7. The Chairman provided an oral report of the Council meeting held on 22nd August 2020, highlighting the following items:
- 14.7.1. The meeting considered the Museum and the issues raised in relation to trophy names
 - 14.7.2. The indoor ranges are facing considerable challenges, and the NRA have published generic guidance to assist clubs
 - 14.7.3. MOD ranges were reopened, but have since had to close due to the new restrictions implemented by the Government.
 - 14.7.4. Range bookings have increased, and Chobham Ridge is proving very popular.
 - 14.7.5. The Pavilion has re-opened for accommodation.
 - 14.7.6. GGG ammunition is selling well.
 - 14.7.7. The Clays café has reopened, but the Pavilion café will probably remain closed for the remainder of 2020.
 - 14.7.8. Capital expenditure has been put on hold for the remainder of the year to assist with the Association's finances.
 - 14.7.9. Shooting Committee reported on overseas team matches, many of which have been deferred to next year due to the pandemic.
 - 14.7.10. F-Class GB team status has been requested and more detail on the structure of the team has been requested before approval.
 - 14.7.11. The NSC range income is one of the main drivers of cash flow and is crucial at this time;
 - 14.7.12. The Overseas Team Fund and how it is administered and its charitable status is being reviewed to ensure it meets with the charitable aims of the Association.
 - 14.7.13. The NRA continues to engage with Surrey Borough Council regarding noise issues and the NRA will look to implement engagement with the local community. The Chairman had a very useful meeting with the Mayor of Guildford and asked the meeting to let him know of any contacts within the local community which the Chairman could meet as part of an outreach programme.
- 14.8. SL asked whether there was a problem with the Museum with regards to the trophies or whether plans were being implemented to change the Museum.
- 14.9. The Chairman responded that there is no problem with the Museum, simply it remains closed due to the pandemic and a procurement and disposal policy is being drafted so that those administering and responsible for the Museum have a written policy to follow.
- 14.10. SL asked who will be taking over AG's position as Designated Trustee.
- 14.11. The Chairman stated that the position of Designated Trustee is both confidential and anonymous and can be contacted by emailing designated.trustee@nra.org.uk. The full terms of reference of the designated trustee is also available on the website.
- 14.12. The Chairman confirmed that Julia Hilger-Ellis was elected as a Co-opted Trustee in February to take her place on the Council from September 2020.
- 14.13. SL remarked that the Membership, Disciplinary and Shooting Chairman roles are all vacant and when will these be filled, and also who is the Chairman of the Estates Committee.
- 14.14. The Chairman responded that the Membership Committee need to appoint a new Chairman. The Shooting Committee will be able to elect their Chairman once constituted following recent elections to the Committee. The Estates Committee will be meeting in the Autumn and the Secretary General will be arranging that in due course.

No further questions were raised.

15. G630 – APPROVAL OF DATES FOR MEETINGS 2021

- 15.1. PC and MC both requested amendments to the dates and times of meetings for 2021. Following discussion the following dates were approved by the meeting:

Saturday 20 th February 2021	2pm	NRA Pavilion
Friday 11 th June 2021	3pm	NRA Pavilion
Friday 10 th September 2021	2pm	NRA Pavilion

16. G631 – COUNCIL AND COMMITTEE ELECTION RESULTS

The results of the elections to the various Committees were announced:

Elected Member to serve as Trustee

Gary Alexander 19 votes
John Bloomfield 13 votes

Co-opted Member of General Council

Richard Stebbings 29 votes (1 against)

Member of Membership Committee

Alice Gran 27 votes (5 against)

Member of Shooting Committee

Derek Lowe 27 votes (4 against)
Bryden Ritchie 29 votes (2 against)
Iain Thomson 27 votes (4 against)
John Warburton 27 votes (4 against)

Congratulations were extended to all successful candidates

17. G632 – OTHER ITEMS FOR CONSIDERATION

- 17.1. The Young Shooters Fund requires a membership and Chairman in order to be fully constituted. The Chairman would like to request that any members interested in being part of that committee to contact the Secretary General.

18. G633 – OTHER ITEMS FOR CONSIDERATION

- 18.1. SL asked when the election for the Eastern Regional Representative vacancy will take place.
18.2. The Secretary General confirmed that will be at the next General Council meeting in February 2021.
18.3. SL also asked for an update on security on camp, especially as there has been a squatter in one of the club houses.
18.4. The Secretary General responded that a report had been received on a caravan break-in and this was reported to the Police who also received a copy of the incident filmed on a phone. Site security have been made aware and are increasing their patrols around the camp. Security on site was increased throughout the lockdown due to the reduced number of staff and visitors.
18.5. SL asked about road surfacing and car parking on site.
18.6. The Secretary General confirmed that the NRA has contractors who visit site when requested to fill potholes.
18.7. SL asked why traders and exhibitors hadn't been invited to attend the various competitions.
18.8. The Secretary General confirmed this was due to the pandemic to reduce the number of non-shooting visitors on camp.
18.9. SL also asked about discounts on target hire for scouts which is no longer offered.
18.10. The Chairman confirmed that the NRA provides discounts to Under 21s and Under 25s and does not offer specific discounts to scout groups. They are able to take advantage of the same discounts offered to young shooters.
18.11. RB asked whether the caravan quarterly rents received a reduction following the recently announced reduction in VAT by the Government.
18.12. The Secretary General will check with the accounts department and confirm.

No further questions were raised.

The meeting closed at 16:30pm

A handwritten signature in blue ink, appearing to read 'Gibby', is positioned above the 'Chairman' title.

Chairman

DATE OF THE NEXT MEETING

Saturday 20th February 2021 2.00pm NRA Pavilion

REVIEW OF ACTIONS

Action Point & Date	Ownerships	Action Required
G481a – 8 th September 2017 <i>Updated 11th September 2020</i>	AM	The Chairman confirmed the NRA is still awaiting an update on mixed motive investment from the Charity Commission. Guidance provided by the Charity Commission is available on the Charity Commission website. Action ongoing
G566a – 14 th June 2019 <i>Updated 11th September 2020</i>	The Chairman	NSRA update regarding asbestos on Site 103 and other issues raised with the NSRA. The Chairman informed the meeting that he has had several calls with the NSRA to establish a dialogue on the various outstanding issues and will continue to do so. He had also received an asbestos report on Site 103 from the NSRA which reported the site contained white asbestos which is not as hazardous as blue asbestos. The report can be made available if required. Graham Burns confirmed he is happy to help facilitate ongoing dialogue between the NRA and NSRA and will make contact with the Chairman following this meeting. Item ongoing.
G6060a – 12 th June 2020 <i>Updated 11th September 2020</i>	AM	The NRA's draft range operators guide had been circulated to the Jersey Rifle Association to conduct a 'field test' and will be updated and circulated to other ranges operators for review and input. Item ongoing.
C610a – 12 th June 2020 <i>Updated 11th September 2020</i>	AM	AM is still to ask the professional staff whether old range bookings can be archived to reduce the number of completed club bookings being visible and will report at the next meeting. Item ongoing