NATIONAL RIFLE ASSOCIATION

FINAL

THE GENERAL COUNCIL

Minutes of the General Council Meeting held
on Saturday 19th September 2026 from 2.00pm via ZOOM

Chairman:	Mr J Djanogly (JD)	
Members:	Mr JPS Bloomfield (JPSB)	Elected Member / East Midlands Member
	Mr CES Dickenson (CESD)	Target Rifle Member
	Ms A Gran (AG)	BSRC Chair
	Mr MD Jenvey (MJ)	Elected Member
	Mrs J Lamb (JL)	Gallery Rifle and Pistol Member
	Mr GAE Larcombe (GL)	Southern Member
	Miss SS Lohmann (SL)	Elected Member
	Mr G Morgan (GM)	Elected Member
	Mr FPR Northam (PN)	Elected Member
	Mr A Reynolds (AR)	Treasurer
	Mr R Scaglione (RSc)	Scotland Member
	Sir FC Sykes (CS)	Elected Member
Ex-officio:	Ms C Halloran (CH)	Fullbore Chair Scottish Target Shooting
	Mr D Stimpson (DS)	HBSA Chair
In attendance:	Mr S Lee (SLe)	Secretary General
	Mrs G Thatcher (GT)	Secretary to Meeting
Apologies for absence:	Mr S Aldhouse (SA)	300 Metres Member
	Mr GK Alexander (GA)	Elected Member
	Mr HRM Bailie (RB)	Northern Ireland Member / Chair SF of NI
	Cdr NWJ Benstead (NB)	RNRA Chair
	Mr N Brasier (NB)	Elected Member
	Wg Cdr DP Calvert (DC)	Elected Member
	Dr AMW Cargill Thompson (ACT)	Match Rifle Member
	Mr DP Chalmers (DCh)	West Midlands Member
	Mr P Dommett (PD)	F Class Member
	Mr R Hallows (RH)	South Western Member
	Mr J Harris (JH)	Target Shotgun Member
	Mrs J Hilger-Ellis (JHE)	Elected Member / Trustee (from 15.30pm)
	Mr R Kelvey (RKel)	Eastern Member
	Mr D Lowe (DL)	Elected Member
	Mr N Macfarlane (NM)	Historic and Classic Arms Member
	Mrs K Robertson (KR)	Elected Member
	Mr T Rylands (TR)	Elected Member
	Mr AJD Saunders (AS)	English Target Shooting Federation Chair
	Mr N St Aubyn (NSt)	CSR & Practical Rifle Member
	Mr R Stebbings (RSt)	Elected Member
	Mr R Vary (RV)	Greater London & SE Member
	Mr G Trembath (GTr)	Northern Member
	Mr I Thomson (IT)	Elected Member
	Dr JD Warburton (JWar)	Yorkshire & Humberside Member
	Mr MP Watkins (MW)	Wales Member
	Mr AM Whiffin (AW)	MLAGB Chair (Member)
	Mr P Wolpe (PW)	Muzzle Loading Member
Ex-officio:	Mr G Burns (GB)	NSRA Chair (Member)
	Mr M Cotillard (MC)	Jersey Rifle Association President
	Wg Cdr CJ Hockley (CH)	Welsh Target Shooting Federation Chair
	Dr J Martin (JM)	CPSA Chair
	Brig. M Pountain (MP)	CCRS Chair (Member)
	Mr C Steele-Benny (CSB)	RAFSAA Chair (Member)

INDEX G859 to C872

The Chairman declared the meeting open.

1. G859 – APOLOGIES

1.1. Apologies were received as noted above.

2. G860 – STANDING REMINDERS

2.1. The Chairman reminded the meeting that, in line with Charity Commission guidance, the meeting should be cognisant of the distinction between the role of the NRA as the charity and the National Shooting Centre Limited (NSC) as the commercial subsidiary of the Association.
2.2. The Chairman requested that members declare any conflicts of interest relating to the business of the meeting. PN and RSc declared an interest as caravan owners.

3. G861 – MATTERS ARISING FROM MINUTES OF THE LAST MEETING

3.1. The Chairman confirmed the minutes of the meeting of 5th June 2026 had been approved.
3.2. The Chairman asked if anyone had any matters arising from the minutes of the June meeting.
3.3. There were no matters arising.

4. G862 – REVIEW OF ACTIONS

4.1. The Meeting received the review of actions report and noted the updates from the professional staff.
4.2. **Membership Fees Review** – The Secretary General clarified that the non-member fees review would now form part of a full review of the membership offer, rather than only non-member fees, and is being reviewed by the Membership Committee for consideration at the next Council meeting**.**
4.3. **On-site Ablution Facilities** –The Secretary General confirmed consideration will be given to possible ground level Elsan facilities installations on Sites 1 and 2 as part of the 2027 CAPEX budget which will be presented to Council in October.
4.4. **ABC Lines Wifi –** The Secretary General provided a paper from BT Openreach providing the information and a location map of the new broadband fibre installation on Bisley Camp.
4.5. **Estates Working Group (EWG) –** The Secretary General informed the meeting the CV for the candidate who had expressed an interest in joining the EWG would be circulated to GC members in the coming week for their review and an informal email vote to co-opt the candidate to the EWG.
4.6. **Relevant People Review** – The Secretary General will provide an update on the review of whether Under 25s can be included in the Relevant People calculation based on Charity Commission correspondence at the next meeting.
4.7. **Hybrid Meeting Technology** – The Secretary General confirmed hybrid meeting technology will be included for consideration as part of the 2027 CAPEX budget.
4.8. **Caravan Site Lighting** – The Secretary General confirmed the installation has been completed and positive feedback has been received from tenants and visitors to site. The review of allocation of costs is underway.
4.9. **Caravan Tree Damage** – The Secretary General confirmed he is currently renegotiating the 2027 insurance package and is looking at the insurance cover for caravans in detail.
4.10. No further questions were raised.

5. G863 – BUSINESS PLANNING & OPERATIONAL UPDATE

5.1. The Secretary General and Chief Executive reports were circulated prior to the meeting. The Secretary General highlighted the following points:
5.2. **Regional Membership Survey –** The Secretary General provided an update on the Regional Shooting Survey, which received approximately 2,000 responses. Feedback was overwhelmingly positive, with members expressing strong support for NRA-led regional shooting opportunities and requesting implementation as soon as possible. The first NRA Regional Hub event is planned for 21 November at Rose Hill Range, a 100m/100-yard indoor range. Invitations will be issued to the 255 survey respondents who expressed interest in shooting in the East of England. The event will include two question and answer sessions, free shooting opportunities for members and young participants, and an overview of the NRA's regional shooting strategy. The East of England event will serve as a pilot model for future regional events, with the North West identified as a likely location for the next phase.

5.3. **Relevant People Review** – PN asked for clarification on whether participation figures used to assess charitable objectives consistently include under-25s and other relevant groups, noting previous concerns that some categories appeared to be counted while others were not. The Secretary General confirmed that this review has not yet been completed but remains an outstanding action. He acknowledged its importance and advised that it will be progressed alongside the wider review of "relevant people" metrics. CESD noted that the figures presented in the Secretary General's report appear to include under-25 participants and suggested that this approach should continue unless advised otherwise by the Charity Commission.

5.4. **GGG Ammunition** – GL queried whether the NRA was seeking compensation or a refund from the ammunition manufacturer following the poor performance of Imperial Meeting ammunition this year. The Secretary General explained that the exceptionally high summer temperatures contributed significantly to the ammunition issues, with the current specification not designed for such prolonged extreme heat and the NRA is working with GGG to review and redefine the ammunition specification to ensure better performance in high-temperature conditions. Alternative supplier options are being explored for the future, but no changes are planned for the next year's ammunition provision. PN asked whether his proposal to test the propellant using analytical techniques at Brunel University Experimental Techniques Centre had been considered, noting that the methods could help assess temperature ageing effects, batch variation, and performance characteristics. The Secretary General confirmed he had reviewed the paper and received extensive feedback from members regarding the ammunition issues experienced during the summer and the current focus remains on working with GGG to resolve the identified problems. PN remarked he is happy his paper is shared with GGG.

5.5. No further questions were raised.

6. G864 – FINANCE

6.1. The Treasurer presented the Finance Report to the meeting.

6.2. The Treasurer reported that the NRA remains financially stable and is trading ahead of both forecast and prior year performance.

6.3. A full-year surplus of approximately £300k is forecast, with cash reserves remaining strong and above the minimum liquidity policy requirement.

6.4. At July month-end, income was £8.4m, £230k ahead of forecast, with a net surplus of £231k, £96k ahead of forecast and £53k ahead of the previous year. Forecast full-year income is approximately £13.5m with a net surplus of £300k.

6.5. Capital Expenditure (CapEx) spending is currently below budget due to delays in progressing the new Range and Membership System (RAMS). The Secretary General updated the meeting on the RAMS project, advising that the preferred supplier, OpenPlay, has demonstrated capability for most standard functions but is unable to adequately deliver several key requirements of the NRA's range booking system. Concerns were raised regarding system flexibility, booking functionality and payment processes and a paper will be presented to Trustees setting out the issues and alternative options and Trustees will be asked to consider whether to proceed with another shortlisted supplier.

6.6. The meeting noted that funding capacity remains available should alternative projects be prioritised.

6.7. MJ asked whether key organisational risks are reflected in financial planning. The Treasurer outlined the NRA's approach to maintaining financial resilience, including a formalised minimum cash reserve of £250k and ongoing risk review processes. The meeting noted not all budgeted CAPEX projects would be realised in 2026. MJ remarked any unused budget could be allocated to pay for the caravan lighting.

6.8. MJ also raised questions regarding gross profit margins, business unit performance and future CapEx priorities. The Treasurer explained that performance targets are set through the budgeting process and that allocation of central overheads remains under review.

6.9. No further questions were raised.

7. G865 – COUNCIL

7.1. The Chairman noted that the Report from Council had been circulated prior to the meeting.

7.2. **PSNI Range Inspection Request and Decision-Making Process** - PN raised concerns about the potential implications of the NRA undertaking range inspections on behalf of PSNI, including resource requirements, liability, insurance implications, and the risk of similar expectations being adopted elsewhere in the UK. The Secretary General acknowledged these concerns and confirmed that the NRA is approaching the matter cautiously. A pilot inspection at Dungannon Rifle & Pistol Club will be undertaken to assess the scope of the work, resource implications, and requirements before any decisions are made.

7.3. No further questions were raised.

8. G866 – SHOOTING COMMITTEE

8.1. The Chairman confirmed there was no report from the Shooting Committee.
8.2. CESD confirmed the minutes of the May meeting had been circulated prior to the meeting and provide a verbal update on the meeting held on 11th September 2026.
8.3. PN asked whether PRS (Precision Rifle Series) and Long Range Rimfire/Small Bore are being considered as recognised disciplines in their own right. CESD confirmed that PRS is already a recognised NRA discipline and that the Shooting Committee is recommending that one of the two vacant Discipline Representative positions be allocated to PRS. The importance of PRS was noted, particularly its relevance to the NRA's charitable objective of supporting defence skills development and growing military interest in the discipline and a discipline representative proposal will be put forward to Council for approval.
8.4. CESD confirmed Long Range Small Bore has been discussed as a discipline with significant potential, particularly at regional and local ranges, and as a pathway for introducing younger shooters to full-bore shooting. It was noted that Long Range Small Bore is not currently a recognised NRA discipline and that consideration would need to be given to its relationship with NSRA activities before any formal proposal is made. The meeting agreed that the potential development of Long Range Small Bore should be considered further by the Shooting Committee.
8.5. No further questions were raised.

9. G867 – MEMBERSHIP COMMITTEE

9.1. The Chairman of Membership Committee presented the draft minutes of the meeting held in August and asked if there were any questions.
9.2. No questions were raised.

10. G868 – ESTATES WORKING GROUP

10.1. **Caravan Site Lighting -** The Chairman of the EWG confirmed that the caravan site lighting installation had gone very well. There are other areas of camp which would benefit from lighting and a proposal will be put forward for additional installations.
10.2. **Firing Points –** PN updated the meeting on the EWG's work investigating options for watering firing points and range grass during dry weather conditions. Suggestions included the use of permeable hoses, improved water storage solutions, methods for transporting water to firing points, and the potential temporary closure of the 600-yard range during the Small-bore Meeting to allow maintenance and watering works to be carried out. The Secretary General confirmed the recommendations had been received but had not yet been reviewed in detail due to operational pressures. He committed to discussing the proposals with the maintenance team and providing a response. MJ added that a policy or protocol should be adopted to ensure the firing points are well maintained to be able to continue to run the NRA's activities and charitable purposes.
10.3. **Children's Play Area –** The EWG have also conducted work regarding the potential creation of a children's play area on camp. The former tennis court area between LMRA and South London was identified as the most suitable location, although insurance implications and loss of parking would need to be considered. The meeting welcomed further work by the EWG to develop ideas and recommendations on the proposal.
10.4. No questions were raised.

11. G869 – ELECTIONS TO THE GENERAL COUNCIL AND COMMITTEES

11.1. The Chairman asked the meeting to approve the following co-opted Trustee positions:

Co-Opted Trustees of Council – 2nd terms
Nick David and Chris Lees are both willing to serve a second term as co-opted Trustees of Council. The Chairman asked the meeting for their approval. The meeting approved unanimously.

Co-Opted Trustee – Council's Preferred Candidate
AG informed the meeting that vacant Co-opted Trustee position was advertised, resulting in 19 expressions of interest and four formal applications. A selection panel comprising four Trustees reviewed the applications and three candidates were interviewed. The panel unanimously recommended Richard Jeffrey for appointment with his military background, ongoing involvement with the Small Arms School, knowledge of ammunition manufacturing, and communications

experience highlighted as strengths. The Meeting unanimously approved the appointment of Richard Jeffrey.

11.2. The Chairman announced the results of the various vacancies on General Council and Committees:

Elected Trustee of Council
The Chairman confirmed Mike Jenvey was the successful candidate for the Elected Trustee of Council vacancy and congratulated him on the appointment.

Sporting Rifle Discipline Member
The Chairman confirmed Steve Wallis had been successfully elected and congratulated him on the appointment.

Eastern Regional Member
The Chairman confirmed Rob Porter had been successfully elected and congratulated him on the appointment.

GT will send the relevant confirmation letters to all successful candidates.

12. G870 – PROPOSED DATES FOR 2027 MEETINGS

The following dates were approved for the 2027 General Council Meetings:

Saturday 20th February 2027	2.00pm via ZOOM Video Conference
Friday 11th June 2027	3.00pm in the NRA Pavilion (followed by the AGM from 6.00pm)
Saturday 25th September 2027	2.00pm via ZOOM Video Conference

13. C871 – ANY OTHER BUSINESS

13.1. **Ammunition Issuing at the Imperial Meeting** – GL offered his congratulations and recorded his thanks to the ammo issuing team during the TR Imperial for the splendid job they did of encouraging the competitors.
13.2. No further items were raised.

14. C872 – MEMBERS QUESTIONS

14.1. The Chairman thanked the GC members for collating the questions and reminded the GC members to report the answers back to the relevant members. All responses are included at the end of the document.
14.2. **Matters Arising from Previous Meeting's Member Questions -** No items were raised.
14.3. The Chairman asked if there were any matters arising from the Member Questions presented for the meeting.
14.4. **Music for NRA Events –** PN commented on a response relating to the use of anthems at NRA ceremonial events, suggesting that consideration could be given to adopting a piece of music as an NRA anthem for occasions such as opening ceremonies.
14.5. **Ammunition Supply** – CS highlighted the importance of understanding alternative ammunition supply options and advised that at least one UK-based manufacturer may have the potential to supply ammunition in future, providing a contingency option alongside GGG. The meeting agreed that understanding the wider ammunition market would be beneficial. Discussion also took place regarding opportunities to widen participation through alternative ammunition categories and calibres at NRA competitions. The Shooting Committee agreed to continue considering these options.
14.6. **International Competitor Experience –** SL raised concerns about the experience of international competitors, including ammunition availability and accommodation arrangements. It was noted that some overseas competitors may reconsider attending future Imperial Meetings if these issues are not addressed. The Secretary General confirmed that these matters would form part of the Imperial Meeting debrief and review process.
14.7. **Committee Visibility and Member Engagement –** SL suggested that membership of NRA committees should be more visible and accessible to members. It was agreed that publishing committee membership on the NRA website could be considered.
14.8. **European Long Range Championship –** CH raised the possibility of permitting hand-loaded ammunition in the European Long Range Championship. The Shooting Committee agreed this was

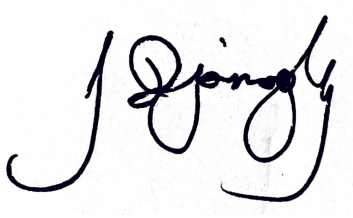
a reasonable proposal for future consideration, particularly given its position in the competition cycle ahead of international long-range events (Long Range World Championships/Palma Match and Australia Match).

14.9. **Range Facilities** – PN highlighted ongoing concerns regarding firing point maintenance, grass management, benches and mound safety, and suggested a review of core standards for these facilities. The meeting noted successful remediation work on parts of the range estate and suggested lessons should be applied more widely.

14.10. **Muzzle Brakes –** RSc raised concerns regarding emerging research into blast overpressure associated with muzzle brakes and the potential impact on shooters and range staff. RSc agreed to send the research documents to JPSB to review and any new evidence would be reviewed by the Shooting Committee for further consideration.

14.11. No further questions were raised.

The Chairman thanked everyone for their attendance and closed the meeting at 15.30pm



J Djanogly
Chairman

Date of next meeting: Saturday 20th February 2027 from 2.00pm via ZOOM

REVIEW OF ACTIONS

Action Item	Responsibility	Action to be Taken
Membership Fees Review – The Secretary General clarified that the non-member fees review would now form part of a full review of the membership offer, rather than only non-member fees, and is being reviewed by the Membership Committee for consideration at the next Council meeting**.**	Secretary General Membership Committee	A full review of non-member fees and the membership offer to be undertaken by the professional staff and reviewed by the Membership Committee.
On-site Ablution Facilities – The Secretary General confirmed consideration will be given to possible ground level Elsan facilities installations on Sites 1 and 2 as part of the 2027 CAPEX budget which be presented to Council in October.	Secretary General	Consideration to be given to possible ground level Elsan facilities installations on Sites 1 and 2 as part of the 2027 CAPEX budget which be presented to Council in October
ABC Lines Standard of Accommodation – Secretary General to review the ABC Lines accommodation blocks with the REC and Buildings Manager with a view to bringing them up to a better standard.	Secretary General	Sec Gen to review the ABC Lines accommodation blocks with the REC and Buildings Manager with a view to bringing them up to a better standard.
Estates Working Group (EWG)– The Secretary General informed the meeting the CV for the candidate who had expressed an interest in joining the EWG would be circulated to GC members in the coming week for their review and an informal email vote to co-opt the candidate to the EWG.	GT	GT to circulate the candidate's CV with an informal vote option to co-opt the member to the EWG.
Relevant People Review – The Secretary General will provide an update on the review of whether Under 25s can be included in the Relevant People calculation based on Charity Commission correspondence at next meeting.	Secretary General	Secretary General to provide an update on the review of whether Under 25s can be included in the Relevant People calculation based on Charity Commission correspondence at the next meeting.
Hybrid Meeting Technology – The Secretary General confirmed hybrid meeting technology will be included for consideration as part of the 2027 CAPEX budget.		Secretary General to include hybrid meeting technology as part of the 2027 CAPEX budget.
Caravan Site Lighting – The Secretary General confirmed the installation has been completed and positive feedback has been received from tenants and visitors to site. The review of allocation of costs is underway. The Chairman of the EWG confirmed that the caravan site lighting installation had gone very well. There are other areas of camp which would benefit from lighting and a proposal will be put forward for additional installations	Secretary General EWG	Secretary General to review allocation of caravan lighting costs. EWG to produce a proposal for other areas of the camp which would benefit from site lighting for consideration.
Caravan Tree Damage – The Secretary General confirmed he is currently renegotiating the 2027 insurance package and is looking at the insurance cover for caravans in detail.	Secretary General	Secretary General to review caravan insurance cover as part of the 2027 insurance renegotiation with the broker.
Relevant People Review – PN asked for clarification on whether participation figures used to assess charitable objectives consistently include under-25s and other relevant groups, noting previous concerns that some categories appeared to be counted while others were not. The Secretary General confirmed that this review has not yet been completed but remains an outstanding action. He acknowledged its importance and advised that it will be progressed alongside the wider review of "relevant people" metrics.	Secretary General	Review of Relevant People to be undertaken to ensure Under 25s are included in the figures.

Long Range Small Bore - CESD confirmed Long Range Small Bore has been discussed as a discipline with significant potential, particularly at regional and local ranges, and as a pathway for introducing younger shooters to full-bore shooting. It was noted that Long Range Small Bore is not currently a recognised NRA discipline and that consideration would need to be given to its relationship with NSRA activities before any formal proposal is made. The meeting agreed that the potential development of Long Range Small Bore should be considered further by the Shooting Committee.	Shooting Committee	The potential development of Long Range Small Bore should be considered further by the Shooting Committee.
Firing Points – PN updated the meeting on the EWG's work investigating options for watering firing points and range grass during dry weather conditions. Suggestions included the use of permeable hoses, improved water storage solutions, methods for transporting water to firing points, and the potential temporary closure of the 600-yard range during the Small-bore Meeting to allow maintenance and watering works to be carried out. The Secretary General confirmed the recommendations had been received but had not yet been reviewed in detail due to operational pressures. He committed to discussing the proposals with the maintenance team and providing a response. MJ added that a policy or protocol should be adapted to ensure the firing points are well maintained to be able to continue to run the NRA's activities and charitable purposes.	Secretary General	Secretary General to discuss the watering of firing points proposals with the maintenance team and provide a response.
Children's Play Area – The EWG have also conducted work regarding the potential creation of a children's play area on camp. The former tennis court area between LMRA and South London was identified as the most suitable location, although insurance implications and loss of parking would need to be considered. The meeting welcomed further work by the EWG to develop ideas and recommendations on the proposal.	EWG	EWG to develop ideas and recommendations on a proposal to provide a children's play area.

MEMBER QUESTIONS – SEPTEMBER 2026

1. National Rifle Association

The NRA is a registered charity that carries out a range of charitable activities in pursuit of its charitable objects. Questions from Members that relate to the charitable activities of the NRA (including the management of the Camp) are set out below.

1.1 Question from Michael Reid, Life Member 3702 – Handloaded Ammunition use in the Imperial Meeting

I think it's about time you consider shooters using handload ammunition for the lmperial. The numbers entering the Imperial are getting smaller. When you ask shooters why, the main reason is cost of ammunition and entering the meeting. Due to the standard of ammunition this year which was absolute rubbish, why would you pay £800 to £1000 for a weeks' shooting. If I was an overseas shooter this would put me off coming. I'm going to Australia September and I'm using my own ammunition.

ANSWER

There are no plans to introduce hand loaded ammunition to the Target Rifle Imperial Meeting.

1.2 Question from Peter Spink – Member 11147 – Hobsons Way Road Surface

With the new buildings for the CNC being constructed in the Short Siberia area, is Hobsons Way going to be improved i.e. with tarmac? It has always been said that an SSSI exists to prevent such works and the Surrey Wildlife Trust seems to have undue influence on these matters. I have heard that they also have influence on the RDAs including Chobham Ride range. My wider question for the Council is why this is being allowed and is there anything that can be done to lessen their impact on the NRAs business.

ANSWER

The NRA works closely with all stakeholders including the MOD, Natural England and Surrey Wildlife Trust to ensure good governance of the Estate and RDA.

Hobson's Way does not sit within an SSSI. Natural England has provided advice and guidance about improvements, but issues such as the avenue of trees and resultant dripline, plus cost of tarmac are the main barriers.

1.3 Questions from Griff Morgan – Member 12110 - various

Broadcasting the Imperial King's Prize Final

Would the NRA consider commissioning the 6BC group for future coverage of fullbore TR events in lieu of the current NRA broadcast? The 6BC channel is significantly more popular for shooters to tune into than the NRA broadcast for one fundamental reason, 6BC is presented by shooters for shooters who know the shooters on the firing points and what they are doing. The NRA broadcast is not presented by shooters who do not know the shooters on the firing points. 6BC have live streamed many Sovereigns Finals, events in Australia (via local volunteers) and also crowd funded for Dan Richardson (lead broadcaster) to travel to South Africa and broadcast live for the last Palma Long Range World Championships in 2025. Rather than have competing broadcasts it makes sense to support the most popular broadcast and maximise viewership.

Would the NRA also consider contributing any funding allocated to the NRA broadcast to the 6BC channel as an annual donation to the 6BC group in the interest of continued support of broadcasting live fullbore shooting to the rest of the World and further develop international relations?

ANSWER

The two channels provide different services to different end users: 6BC is indeed an excellent broadcast for shooters and we respect their knowledge and content. The NRA broadcast aims to inform a wider audience.

F-Class World Championships – Clock Tower
I would like to give positive recognition to the modern feel of the logo's used for the 2026 Imperial Meeting brochure and the F-Class World Championships. The use of the clock tower as the central feature was very well used. However photos of International Teams in front of the clock tower during both events showed a very tired and poorly maintained structure. Why was it allowed to dilapidate so badly as to embarrass the Association and its members?
If the clock tower is as iconic as its use in logo's and its history suggests how will it be maintained moving forwards and how will this be policed to ensure compliance with expected standards by members and visitors?

ANSWER
The refurbishment of the Clock Tower is being arranged by the commercial team and is due to take place in the coming weeks/month.

Italian F-Class Association
I would like to extend my sympathies to the Italian F-Class Association and their representative team at this year's F-Class World Championships for the sudden loss of one of their team. As a sport we are very lucky not to have had a loss of life due to shooting sports activities.

Can the CEO advise on the outcome of any investigation following the loss of life and is there any liability to the Association?

ANSWER
The CEO spoke to a number of the Italian team after the tragic incident. They had nothing but praise for the way in which the NRA staff acted and reacted. The CEO has reviewed the Incident report and whilst he is extremely proud of the way the team reacted, he will hold a debrief at the next Range Safety Committee meeting to discuss the incident in detail, and whether any lessons can be learned. No claims have currently been raised against the NRA.

Bisley General Meeting Timing
Will the timing of the Bisley General Meeting be reconsidered due to the low numbers in attendance right after County, Inter Services & Universities Long Range Matches and subsequent County BBQs?

Will there be more reminders for competitors to encourage better attendance to contribute to the future of shooting at Bisley? It is all well and good to say it was in the journal or printed in the programme or was sent out on an email, but history shows that it was better attended when the King's 1 cutoff was made public at that meeting, not before. If the King's 1 cutoff is to continue being advertised on the results board the meeting needs to move to a less busy evening with better notifications leading up to the meeting.

ANSWER
The date and time of the 2027 BGM will be on the agenda of the next Council meeting in October. The feedback is noted.

Caravan Lighting
I would like to give credit to the EWG and NRA for the installation of lighting required as part of the GBC Site Licence. Walking at night is certainly safer!

Is there any indication of how much the NRA will be charging the membership to contribute to the years of underinvestment in safe camp lighting?

ANSWER
The final invoice for the installation of new safety lighting has now been received. The question regarding how much caravan users should be charged is still under review.

Formal Complaints Procedure
There is a formal complaints procedure for the NRA that does not seem to be communicated very often likely leading to any complaints being made to fail the first test of having followed correct procedure. Can this procedure & policy be included as a frequent reminder in future emails from the Association and more prominently in the Journal?

No one wants to see complaints but any that are made must be taken seriously and actioned appropriately.

Further to the NRA complaints procedure I have not found a complaints procedure for the NSC, although I am very happy to be corrected and directed to the NSC Complaints procedure / policy, if it exists.

If there is not a NSC complaints procedure / policy, when will one be adopted to manage and understand the customer experience through measurable metrics to identify the most significant areas of dissatisfaction and remedy them appropriately?

ANSWER
Council have taken the decision to review all policies over the next quarter, in time for the December meeting. Approved final documents will then be published on the NRA website, and members notified when they have been uploaded. Periodic reminders will be sent out regarding the list of policies adopted by the NRA. Policies will continue to be reviewed annually or bi-annually.

The NSC follow the same procedures and policies as the parent company.

Imperial Meeting Ammunition
During the 2026 Bisley General Meeting, following the issues surrounding the Imperial GGG26 ammunition an offer was made to the CEO to meet with a representative of Berger Bullets during the F-Class World Championships.

Did a meeting take place and what was the outcome? If not, will one be happening in the near future?

ANSWER
The CEO of the NSC held an informal meeting with a representative of Berger Bullets during and after the F-Class World Championships. Given the relationship that the NRA has with GGG, this is a highly sensitive matter and there are no updates to report at this stage. Discussions with GGG continue (see further update below).

Imperial Meeting Ammunition – follow-up question
I appreciate that the investigation into the issues surrounding the performance of Imperial GGG 26 is probably ongoing. As mentioned at the BGM, issued ammunition competitors only see the GGG branding on the ammunition boxes and base of the cases. Competitors are not focused on which supplier provides which component of the ammunition produced, as I mentioned at the BGM.

What is GGG, as the manufacturer and supplier of NRA Imperial Meeting ammunition going to be doing to prevent / avoid a 4th year of issues?

This is the question that domestic and international teams / competitors will be asking to determine if they will be investing considerable sums of time and money to compete at Bisley in 2027 & beyond (if GGG are contracted after 2027).

No action to improve performance / prevent issues will lead to an expectation of 'wonder what we are going to get this year?!' This emphasises the need for a NSC complaint procedure to report issues as soon as they arise.

ANSWER
A number of shooters with relevant skills and experience have been approached by the CEO of the NSC, to understand their skill set and select a small group to visit GGG in October. The aim of the visit is to create, together with GGG, a new specification for the 2027 TR Imperial ammunition. The selection of the group who will be visiting GGG is currently being finalised.

1.4 Question from Neil Fyfe – Member 1520 – G Lines Accommodation

In March of this year, all six of the occupants on "G" lines were summarily evicted. The reason given was that the building is "unsafe". As an annual licence holder for G3 over the past 35 years, and having carried out extensive internal upgrades at my own expense, I find this difficult to accept since there has been no visible change in the fabric of the building. The building is still standing but is now surrounded by a high fence. I was offered two alternatives but, for different reasons, neither was acceptable. All monies paid by the evicted occupants were refunded in full and I estimate that this decision has resulted in a revenue shortfall for the NRA of around £11,000. For me personally, having no base on camp after 35 years has had an extremely adverse impact on my enjoyment of and level of participation in Bisley activities particularly during the Imperial Meeting. My question is what measures are planned to enable the reoccupation of G lines and when?

ANSWER
It is recognised that the closure of the block has been disruptive for former occupants, particularly those who have relied on these huts for a long time. Efforts were made to offer suitable alternatives, although vacant huts are limited and remain in high demand.
Following a professional survey, concerns were raised regarding the structural stability of the G Lines piers. The decision was therefore taken to take the building out of use while a detailed assessment and future options are considered.

The NRA is exploring options for a replacement block that retains the traditional Bisley Camp character.

When considerations are complete and we are ready to proceed with plans, we will be able to share more information on timescales and future availability. In the meantime, we will continue to consider any huts that become available for former G Line occupants who require accommodation.

1.5 Question from Phil Northam – Member 12713– F Class Opening Ceremony

Further to the NRA F-Class flag raising ceremony, is there an NRA 'anthem' that could or should be played at such events? If not do we need an 'AWH' anthem working group to write or select a suitable piece?

ANSWER
The Opening Ceremony received very positive comments from numerous people and teams post event – it was intentional that no national anthems were played. I cannot think why we should give any consideration to an NRA anthem, but will leave that for others to consider.

1.6 Question from Brian Harrigan – Member 28217 – F Class World Championships

I popped down for a few days here and there and was most surprised to see that the camp was very quiet during the evenings. Talking to a few people I was surprised to hear that of the 450 or so competitors, most were not staying on camp due to the cost of NRA accommodation. This obviously meant that the club houses were Mostly closed due to lack of custom. We seemed to have missed a trick here. Surely it is in the interests of the NRA to keep people on camp to optimise their income in partnership with the club houses. I do not know if the new chief exec has met with the chairs of the various clubhouses as a group. I suspect not. The whole fabric and success of shooting depends on a shared and inclusive culture. It feels to me that the F-Class World Champs was a great opportunity missed from a wider commercial perspective.

ANSWER
The Secretary General had a recent discussion with a trustee regarding how better promotion of accommodation and catering for competitions and events could benefit both the NRA and clubhouses. As a result of that meeting, the Secretary General is planning to meet with Chairmen and Secretaries of all clubhouses on camp before Christmas to discuss this important matter.

1.7 Question from Matthew Ensor – Member 7532 – World Championships

The 2026 F-Class World Champs appear to have been very successful and well-run. What does the NRA think particularly contributed to this and what steps have been taken to ensure this is reflected in planning for the TR Worlds in 2028?

ANSWER

The event was very successful and very well received by all the teams and competitors. The planning for the TR World Championships in 2028 will follow the same process for planning and we anticipate an equally successful event.

1.8 Questions put forward by Karen Robertson – on behalf of members who wish to remain anonymous

Fireworks Policy

Can the NRA implement a fireworks policy on where and when fireworks can be let off on Camp especially with reference to closeness to buildings (as many are made of wood), closeness to vehicles, timings and weather (especially with reference to potential wildfires in times of dry weather).

ANSWER

We will put this point forward for consideration as part of the 2027 review of Camp Standing Orders.

Buggies

Could there be a minimum age for driving buggies on Camp? There were incidents during the Imperial such as this one reported on Facebook at the time (*names removed).

"FYI- someone's children are currently driving up and down club row in a golf buggy at speed (we think one is called XXXXX?) - arms and legs hanging out, kit flying off the back etc…"

It is only a matter of time before someone gets hurt and is this covered by insurance?

ANSWER

We will put this point forward for consideration as part of the 2027 review of Camp Standing Orders.

2 National Shooting Centre Limited

The NSC is the wholly-owned subsidiary of the NRA that carries out a range of commercial activities including operating rifle and clay shooting ranges. The NSC operates independently of the NRA in accordance with Charity Commission guidance. The NRA has an interest in the effective operation of the NSC for commercial and reputational reasons. Questions from Members that relate to the commercial activities of the NSC (which include the operation of the ranges at Bisley Camp) are set out below.

2.1 Question from Bob Jackson, Member 2349 – Firing Point Discipline

There is seemingly generally no understanding of the basic requirements from many Century range users. Firing points are crowded by numbers of club members other than a shooter and coach. Rifles are strewn about the area immediately behind the shooters rather than off the FP when not in use and regularly rifles are not cleared after details are changing. I witnessed this recently at 300 yds addressed the matter with someone who seemed to be their RCO but he asked me to mind my own business! I called the Range Office who sent a Range Safety Officer. He was EXCELLENT and spent at least 30 minutes with the 'RCO' and his group. All the debris was removed including all but a shooter and coach and shooting then commenced as should be done. This was heeded well into the PM session at 600 yds too. Well done the NRA Safety Officer, but it will happen repeatedly if not regularly enforced. This seems common on Short ranges but thankfully not on Stickledown.

ANSWER

The Range Safety team actively visit ranges and are on hand to support safe range management. If a club feels something is not safe they should contact Range Control and request support.

2.2 Question from David Colegate, Member 19013 – Improved toilets at 300 yards and Stickledown

Does the NRA have any plans to provide better toilet facilities at 300 yards and on the Stickldown range? Having to use a porta loo is never a highlight when compared to the luxury of the units at 600yds on Century. I would be happy to pay an additional few pounds an hour on range hire, if I knew I could use a better toilet on the range. I can only imagine that the female shooters within our sport may have a stronger opinion than me on this matter!

ANSWER

The feedback has been noted and will be considered when planning budgets for 2027. There are no current plans to install new toilet facilities at the 300yds car park.

2.3 Question from Michael Wallace – Member 12729 – Benches on Ranges

Why do we have to shoot from such flimsy benches on the points . They are too small and very unstable when you are trying to shoot. I have raised this question before but it seems to fall on deaf ears. I have been a member for many years and the prices go up and up but no one listens to our requests for more suitable facilities

ANSWER

We have two types of benches: heavy ones are permanently located at 1000yds on Stickledown and 600 yds on Range 14 Century, and lighter, moveable benches which are used at multiple locations according to requests.

Benches need to be light enough for a single person to lift. They are regularly checked and refurbished throughout the year.

2.4 Question from William Steward – Member 7459 – Range Tannoy System

Could the NRA look into replacing the range tannoy with maybe a Bluetooth speaker on each range. Cheaper, more reliable, easier to hear and easier to move between ranges?

I'm sure I'm not alone in regularly not being able to hear announcements at all during my details at the Imperial, or hearing noise but being unable to decipher the announcement.

ANSWER
We are aware of the issues faced during the Imperial with intermittent sound quality from the range tannoys. The systems will be overhauled over the winter to ensure clear communications on all FPs next year.

2.5 Questions from Simon Hayton, Member 9931– Range Bookings

The issue is in regard to the provision of information and communication from the Range Office with regards range bookings, particularly involving fallbacks. This year, we've had a lot of difficulty in arranging fixture dates with the NRA. Often a date is advertised as being available, but then bookings are rejected and cancelled as they are apparently oversubscribed. When we resubmit as instructed, we're at the back of the queue and so alternative dates also get booked out.

What's increasingly perverse is that when fixture dates arrive, they have then been cancelled due to lack of interest. Our club would suggest the following:

1) The NSC / NRA provide better information on range availability.
2) In the event fallback dates are oversubscribed, the NSC / NRA keeps a waiting list and then reassigns targets if they are cancelled and released, instead of immediately and permanently rejecting booking requests.

ANSWER
The fallback dates are largely decided prior to the beginning of the year and take a considerable amount of planning as we look to include as many clubs/members as possible. Depending on requirements and dates available, this can include discussions with other organisations on site as coordination of range activities across the camp.
Availability of ranges changes as clubs/members submit new requests, which in turn requires manual input in the absence of an automated system. This can take up a large amount of resources for the team and must be incorporated into our daily operations.

Although we can only approve/decline bookings based on the information available to us at the time of processing we will continue to advise on alternatives in the booking comments.

2.6 Questions from Griff Morgan, Member 18762– Firing Points

We are coming towards the end of the 2026 TR season. Is there a maintenance plan for the 300x & 600x firing points on Century Range to improve the customer experience for 2027 and onwards?

Will the firing points be improved or will range users be expected to tolerate poorly maintained firing points into 2027 and beyond?

ANSWER
All FPs are maintained throughout the year by the grounds team. Given the constant use of many FPs and the challenges following extraordinary weather, the team have worked very hard to provide FPs ready for the busy summer programme of events and competitions.

Last year we re-laid the FP at 800x in Butt 0 and widened many FPs at 1000x, also levelling 900x and 1000x. Earlier this year we re-turfed FPs 1-7 at 1000x. On Century, at both 300x Butt 19 and 600x Butt 14 we move the pegs periodically to allow the ground to settle and new grass to grow. These FPs are the most used and become worn, especially when there is a lack of rain.

The rear of the 600x FP on Butt 14 will be subject to application of artificial turf to allow shooters a level base; the front portion will remain natural grass and will be levelled and re-seeded / turfed in Spring 2027.

2.7 Question from Phil Northam –Member 12713 – Disability Car Passes

An organisation can't decide to issue such to those that qualify, then suspend their validity "because its an NRA event". That's nonsensical. If the member has a disability pass, based on an established impairment, but then no access to a golf buggy, then that's not their fault or omission. It's the duty of NRA to make reasonable adjustments to rules and operating procedures to facilitate Disability access to enable meaningful participation. The F Class British Open and World Championships are two events which this should be changed for.

If it is to protect the range floors, As range regs suggest, then at 1000 its far too late. The 800 900 FPs are also in existential condition, and have taken no steps to preserve them, and they are far more important to the organisation.

ANSWER

The NRA supports competitors with disabilities. Standard NRA disabled passes were not valid at the British Open and FCWC because, just like the Imperial Meeting, we have a buggy shuttle service. In addition, we are trying to maintain a safe and compliant range, adhering to demarcations of firing points and admin areas, reduce the chance of an accident / driving over someone's kit or eqpt. You may know from your own experience of the Euros that disability passes have been widely abused; Richie Jones issued 15 passes for the Euros last year, yet I counted 35 vans/cars on the range.

I spoke with every person who has requested a pass, explained the reasons and asked them politely to use the buggy shuttle service. In very few cases it has not been suitable and a pass has been granted. Most people have thanked us for the service and acknowledged the benefits.

2.8 Question from Jeremy Tuck – Member 13024 – Parking on Century and Stickledown

The rules concerning parking on Century and Stickledown are contained in Camp Standing Orders Appendix I, Para 9 sub-para j and are clear, unambiguous and provide no route for relaxation other than the explicit exceptions contained therein.

These rules are being increasingly and frequently flouted, particularly by the F-Class discipline, and have always been ignored by the .22 Meeting in August. Driving cars over the fragile range floor (which is a significant but delicate ecosystem) leads to significant and irreversible damage (consider the 'dust patch' now permanent behind the 1000x points on Range 4). There is now a permanent 'track' running across Stickledown between the 900x and 1000x firing points where, until recently, there was nothing but flora. This track is also being made worse by the high speed and frequent driving of the Range Safety vehicle.

If Council thinks that parking behind the 900x point, and on other areas of the range floor, is acceptable then the Camp Standing Orders should be updated to allow this. However, if the existing rules are confirmed as what is desired then they should be consistently, regularly and robustly enforced.

Council is requested to either confirm the existing parking rules, and instruct their enforcement, or propose and implement updated parking rules taking note of the protected and fragile nature of the range floors.

ANSWER

We will put this point forward for consideration as part of the 2027 review of Camp Standing Orders.

2.9 Question from Andrew Hallam – Member 13024 – Disabled Access on Ranges

Could the NRA consider the 300-yard firing points on Century to have the same quality as it is on the 600-yard range. I use an electric wheelchair and on the 600-yard section, the concrete path, bridge over the ditch and the disabled loos are well built and very accessible. There\'s also plenty of space on the firing line to traverse without running over anyone\'s feet or their kit. Not so on the 300-yard section - too steep to get up onto the berm safely except at the extreme left-hand end and no room to traverse when up there. The range management have also done a very good job on Melville range in recent years with a new concrete path from the disabled parking spaces. In general though the disabled washrooms are very good all over.

ANSWER
We are trying to support shooters with disabilities and mobility issues. While not perfect, we take a genuine interest and have made positive changes in recent years, including:

- ***Cheylesmore*** *laying a wide access path from FP to the target area*
- ***Melville***
    - *removing the plinths in front of Bays B-E to improve movement forward of the FP*
    - *installing firm pathways to the 25m FP in place of the soft chip bark mulch*
    - *laying a concrete path from the entrance door to the disabled toilet facilities*
- ***300x Century*** *widened the Butt 18 and 19 FP and installed steps and ramps (and added a further set of steps in Jun 26)*
- ***600x Century*** *laying a concrete base from the designated disabled parking area to the 600x FP electronic targets Butt 14*
- ***Siberia 100x*** *laying a firm pathway from the entrance to the covered FPs to avoid the deep shingle*
- ***Siberia 200x*** *once the CNC project is complete, we intend to improve access to 200x FP, providing access ramp to the FP and widening the current access steps*
- ***Bisley Sporting Rifle*** *there is an access ramp and covered shooting for 100m (fullbore) and 50m (.22LR) ranges with electronic targets*
- ***Range Office*** *provide a dedicated 'disabled parking' spot outside the Range Office*

It was not possible to install a correct gradient ramp behind the 300x FP when it was widened without impinging on the area set for car parking. We will examine if this is possible at the far end, recognising the issue of access along the rear of the FP.